

| PHC Consortium |                           |                                   | Risk: C00116 - 2027 Election Tribal Polarization                                                                                         |                                                                                                                                                                                                            |                                                                             | Risk Snapshot                                                                                 |
|----------------|---------------------------|-----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| Risk ID        | Category / Element        | Risk Short Title                  | Description                                                                                                                              | Desired Outcome                                                                                                                                                                                            | Current Situation                                                           | Proposed Strategy                                                                             |
| C00116<br>     | R8 Political / Government | 2027 Election Tribal Polarization | Concerns are already being raised that Nigeria's next election will again deepen tribal divisions, echoing the toxic atmosphere of 2023. | <div>Reduced identity-based politicking and peaceful election discourse.</div> <div>What Could Go Wrong?</div> <div>The public expects and dreads another round of tribal conflict during campaigns.</div> | Comments predict a repeat of tribal vitriol and bigotry as 2027 approaches. | Create early election-year civic forums using OpenConcerns to track and counter polarization. |

| Risk (three-part) Statement                   |                                             |                                                         | Current Risk |                               |             | Response Type | Manageability | Residual Risk | Risk Owner       | Due Date | Close Date | Last Review Date<br>Notes |
|-----------------------------------------------|---------------------------------------------|---------------------------------------------------------|--------------|-------------------------------|-------------|---------------|---------------|---------------|------------------|----------|------------|---------------------------|
| Cause                                         | Risk Event [uncertainty]                    | Consequence                                             | Probability  | Impact                        | Score (P×I) |               |               |               |                  |          |            |                           |
| Election season and historical tribal tension | Campaign rhetoric reignites tribal conflict | Violence, voter apathy, and fractured governance follow | 4            | 3<br>H-1<br>C-1<br>Q-1<br>S-1 | 12          | Mitigate      | 5             | 6             | Williams, Victor | 23Jul26  | Open       | 07Aug25                   |

| Mitigating Actions / Response |                                                                                               |  |  |                                                                   |
|-------------------------------|-----------------------------------------------------------------------------------------------|--|--|-------------------------------------------------------------------|
| ID                            | Actions                                                                                       |  |  | <div>Action Owner</div> <div>Due Date</div> <div>Close Date</div> |
| #1                            | Create early election-year civic forums using OpenConcerns to track and counter polarization. |  |  | <div>Williams, Victor</div> <div>06Oct25</div> <div>Open</div>    |

| Last 10 RM Events (Meetings/Interviews/Workshops). |      |                             |           |
|----------------------------------------------------|------|-----------------------------|-----------|
| Mtg.                                               | Date | Title / Person / Department | Objective |
| (0 Events held.)                                   |      |                             |           |

| Comments                                                                                         | History                                                                                                                                              |
|--------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|
| <div> <div>Top Risk</div> <div>Summary</div> <div>2027 Election Tribal Polarization</div> </div> | <div> <div>Top Risk Mitigation</div> <div>Create early election-year civic forums using OpenConcerns to track and counter polarization.</div> </div> |