Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00209 []	M1 Project Management	Governance and Transparency Needs	Investors require visible, credible governance with risk/concerns registers before committing funds.	Transparent governance frameworks that reassure institutional investors. **What Could Go Wrong?** Lack of governance discourages investment.	Investors stated they would not commit funds without governance pillars in place.	Deploy PHC Service as transparent governance/regulator tool.

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date / Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (PxI)							
Weak governance structures.	Investors perceive project as high risk.	Failure to attract serious investment.	4	4 H-1 C-1 Q-1 S-1	16	Mitigate	5	12	Winter, David	14Aug26	Open	29Aug25 Governance

Mitigating Actions / Response

ID	Actions	Action Owner	Due Date	Close Date
#1	Deploy PHC Service as transparent governance/regulator tool.	Winter, David	28Oct25	Open

Last 10 RM Events (Meetings/Interviews/Workshops).

Mtg.	Date	Title / Person / Department	Objective	(0 Events held.)

Comments

History

Top Risk **Summary**	**Top Risk Mitigation**
Governance and Transparency Needs	Deploy PHC Service as transparent governance/regulator tool.