

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00316	T4 Construction	Port and Processing Center Delays	The initial port and CubeSpawn facility in Palawan must be completed to launch full operations	On-time, on-budget construction of essential infrastructure	Site planning is underway, but construction permits and logistics are pending	Use local contractors and build in contingency buffers in the PHC schedule
				What Could Go Wrong?		
				Delays would stall both cleanup and revenue-generation		

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (PxI)							
Local regulatory and procurement delays	Construction overruns initial 2025 timeline	Revenue and ESG delivery targets missed	1	1 H-1 C-1 Q-1 S-1	1	Mitigate	5	1	Jones, James		Open	15Oct25

Mitigating Actions / Response				
ID	Actions	Action Owner	Due Date	Close Date

Last 10 RM Events (Meetings/Interviews/Workshops).

Mtg.	Date	Title / Person / Department	Objective	(0 Events held.)

<u>Comments</u>		<u>History</u>
<u>Top Risk</u>	<u>Summary</u>	<u>Top Risk Mitigation</u>