

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome			Current Situation	Proposed Strategy						
C00324 ⌵	C6 Legal / Contract Terms	Cross-Jurisdiction ESG Service Contracts	Legal variations across countries may complicate ESG service delivery contracts	Legally robust, flexible ESG contracts			Initial contracts scoped for the Philippines	Legal template library per country, reviewed by local counsel						
				What Could Go Wrong?										
				Enforcement or tax status varies by country										
Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date		
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (PxI)							Notes		
ESG legal treatment is evolving	Contract terms invalid or hard to enforce	Loss of revenue or regulatory risk	1	1	1	Mitigate	1	1	Winter, David		Open	15Oct25		
				H-1								Relates to C00002 - Regulatory shifts (ESG reporting, crypto laws, maritime codes)		
				C-1										
				Q-1										
				S-1										
Mitigating Actions / Response														
ID	Actions											Action Owner	Due Date	Close Date

Last 10 RM Events (Meetings/Interviews/Workshops).

Mtg.	Date	Title / Person / Department	Objective	(0 Events held.)
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Comments

History

Top Risk

Summary

Top Risk Mitigation