

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00327	M1 Project Management	Complexity of Multinational PHC Governance	Coordinating projects across countries with varying stakeholder expectations, PHC dashboards, and ESG metrics adds complexity to project governance.	Unified and responsive PHC project management framework	Initial deployment limited to Palawan, with global expansion planned	Standardize PHC training and dashboards before international rollout
				What Could Go Wrong?		
				Misaligned or duplicated reporting, gaps in accountability		

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (PxI)							
Inconsistent governance practices across sites	Projects managed inconsistently or ineffectively	Missed targets, audit failures, reputational risk	1	1	1	Mitigate	1	1	Harakat, Abu Bakr		Open	15Oct25
				H-1 C-1 Q-1 S-1								

Mitigating Actions / Response						
ID	Actions			Action Owner	Due Date	Close Date

Last 10 RM Events (Meetings/Interviews/Workshops).

Mtg.	Date	Title / Person / Department	Objective	(0 Events held.)

Comments	History
Top Risk	Summary
Top Risk Mitigation	