

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00332	M8 Project Quality	Inconsistent Cleanup and Tree Planting Standards	Varying local contractor quality may lead to ESG metric failures	Standardized quality benchmarks applied across locations	Early crews trained; no global QA system	Implement PHC-linked QA checklist and assign quality auditors
				What Could Go Wrong?		
				Cleanups fail ESG verification; mangrove mortality rates spike		

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (P×I)							
Lack of quality enforcement protocol	Projects fall short of verification thresholds	Lost trust from investors and clients	1	1	1	Mitigate	1	1	Winter, David		Open	15Oct25 Relates to C00004 - Community engagement sustainability over multi-year deployments
				H-1 C-1 Q-1 S-1								

Mitigating Actions / Response						
ID	Actions			Action Owner	Due Date	Close Date

Last 10 RM Events (Meetings/Interviews/Workshops).				
Mtg.	Date	Title / Person / Department	Objective	(0 Events held.)

Comments	History
Top Risk	Summary
	Top Risk Mitigation