

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00388 ⌵	R8 Political / Government	Mismanagement of International Sports Development Funds in Nigeria [Ref-C00388]	Funds provided by FIFA and CAF to the Nigerian Football Federation (NFF) for stadium development and youth sports programs have been mismanaged or diverted, resulting in incomplete or substandard projects. This mirrors wider systemic corruption and inefficiency within public sector fund management.	Establishment of transparent governance, auditing, and accountability mechanisms for all foreign-funded sports and development projects, ensuring that funds reach their intended targets and deliver measurable community benefits. What Could Go Wrong? Continued diversion of funds could further erode public trust, discourage international partners, reduce youth engagement opportunities, and perpetuate poverty and unemployment.	Despite receiving about \$25 million from FIFA and CAF since 2013, the NFF has produced few tangible results. Stadium projects remain incomplete or grossly substandard, while grassroots sports infrastructure and youth programs show little improvement.	Conduct a full forensic audit of NFF accounts related to FIFA and CAF grants, initiate criminal investigations where misappropriation is found, and establish a PHC-style monitoring framework for all sports and youth-development expenditures. Mandate project publication via transparent dashboards accessible to the public.

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (PxI)							
Weak institutional oversight and entrenched corruption within public sports administration.	Mismanagement and diversion of international funds intended for youth and infrastructure development.	Collapse of grassroots sports systems, loss of credibility, and worsening youth unemployment and disenfranchisement.	4	4 H-1 C-1 Q-1 S-1	16	Mitigate	2	8	Winter, David	06Jun26	Open	27Oct25

Mitigating Actions / Response				
ID	Actions			Action Owner Due Date Close Date
#1	Full forensic audit of NNF Accounts on FIFA and CAF grants.			Winter, David 26Dec25 Open
#2	Initiate criminal investigations on misappropriations.			Winter, David 26Dec25 Open
#3	Establish PHC Monitoring of youth development expenditures.			Winter, David 26Dec25 Open
#4	Establish publicly accessible transparent 'expenditure dashboards'.			Winter, David 26Dec25 Open

Last 10 RM Events (Meetings/Interviews/Workshops).			
Mtg.	Date	Title / Person / Department	Objective

(0 Events held.)

Comments	History
Top Risk Mismanagement of International Sports Development Funds in Nigeria	Top Risk Mitigation Conduct a full forensic audit of NFF accounts related to FIFA and CAF grants, initiate criminal investigations where misappropriation is found, and establish a PHC-style monitoring framework for all sports and youth-development expenditures. Mandate project publication via transparent dashboards accessible to the public.