

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00391	C1 Feasibility/ Business Case	Poor Quality and Inflated Costs of Completed Projects [Ref-C00388]	Facilities like the reported \$1.2 million Kebbi State stadium show substandard construction inconsistent with funds spent.	Introduce PHC technical audits comparing declared project value to delivered infrastructure quality. What Could Go Wrong? If unchecked, inflated contracts will remain the norm.	Existing facilities fail international or national standards, highlighting major financial leakage.	Enforce publication of bill-of-quantities and independent PHC cost-verification before project sign-off.

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date	
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (PxI)							Notes	
Collusion between contractors and officials.	Over-billing and delivery of poor-quality structures.	Public money wasted and Nigeria's international image damaged.	4	4 H-1 C-1 Q-1 S-1	16	Mitigate	5	12	Winter, David	11Jul26	Open	27Oct25	

Mitigating Actions / Response				
ID	Actions	Action Owner	Due Date	Close Date
#1	Publication of Bill-of-Quantities for project sign off.	Winter, David	26Dec25	Open

Last 10 RM Events (Meetings/Interviews/Workshops).

Mtg.	Date	Title / Person / Department	Objective	(0 Events held.)
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Comments	History
Top Risk Poor Quality and Inflated Costs of Completed Projects	Top Risk Mitigation Enforce publication of bill-of-quantities and independent PHC cost-verification before project sign-off.