

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome			Current Situation			Proposed Strategy	
C00399 II	C1 Feasibility/ Business Case	Shipping Volume and Cost Efficiency	Small shipment volumes make unit transport cost uncompetitive against mass imports.	Optimize shipment scale by aggregating multiple EcoSociety producers under PHC coordination.			Shipping baskets and pineapples to Denmark proved costly and hard to compete.			Design shared-container model managed by PHC to combine produce categories and spread freight costs.	

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (PxI)							Notes
Fragmented export coordination	Excessive freight cost per unit	Unsustainable pricing or loss of profit margin	3	3 H-1 C-1 Q-1 S-1	9	Mitigate	5	6	Winter, David	13Jun26	Open	22Nov25 Freight, Volume, Cost Efficiency

Mitigating Actions / Response													
ID	Actions										Action Owner	Due Date	Close Date
#1	Design shared-container model for management of multi freight shipments.										Winter, David	21Jan26	Open

Last 10 RM Events (Meetings/Interviews/Workshops).

Mtg.	Date	Title / Person / Department	Objective	(0 Events held.)

CommentsHistoryTop Risk Summary

Shipping Volume and Cost Efficiency

Top Risk Mitigation

Design shared-container model managed by PHC to combine produce categories and spread freight costs.