

Risk ID	Category / Element	Risk Short Title	Description	Desired Outcome	Current Situation	Proposed Strategy
C00522	R8 Political / Government	Unstructured policy discourse on welfare, contribution, education and immigration control	Public debate on welfare, personal contribution, education and immigration control is often conducted through broad political messaging rather than structured policy analysis. This reduces clarity on the relationship between minimum social support, incentives to work, access to education, lawful immigration control and sanctions for serious criminal behaviour.	A structured policy framework that clearly defines minimum basic support, pathways to self-improvement through education, expectations of contribution, conditions for lawful residence, and proportionate consequences for serious offences. What Could Go Wrong? If these issues remain poorly defined, policy discussion may become polarised, enforcement may be inconsistent, welfare may be mischaracterised, and practical solutions may be replaced by rhetoric.	The issues of subsistence support, work incentives, education, immigration control and public safety are frequently discussed together but are not consistently separated into clear policy components for analysis and action.	Separate the issue into defined components: basic needs provision, welfare purpose, education access, contribution expectations, immigration compliance and sanctions for serious offences. Assess each component using evidence, defined responsibilities and measurable actions.

Risk (three-part) Statement			Current Risk			Response Type	Manageability	Residual Risk	Risk Owner	Due Date	Close Date	Last Review Date Notes
Cause	Risk Event [uncertainty]	Consequence	Probability	Impact	Score (Pxl)							
Complex social policy issues are being treated as broad ideological positions rather than structured governance matters.	Public concern is expressed about fairness, non-contribution, welfare dependency, immigration and criminal behaviour without a clear analytical framework.	Debate becomes unclear and reactive, reducing the likelihood of fair, practical and enforceable policy outcomes.	4	4	16	H-1 C-1 Q-1 S-1	4	12	Winter, David	17Jan27		14Mar26

Mitigating Actions / Response							
ID	Actions				Action Owner	Due Date	Close Date
#1	Make policy on basic needs provision.				Winter, David	13May26	Open
#2	Make policy on welfare purpose and contribution expectation (Universal Credit).				Winter, David	13May26	Open
#3	Make policy on access to education.				Winter, David	13May26	Open
#4	Make policy on immigration compliance.				Winter, David	13May26	Open
#5	Make policy on sanctions for serious offences.				Winter, David	13May26	Open

Last 10 RM Events (Meetings/Interviews/Workshops).

Mtg.	Date	Title / Person / Department	Objective	(0 Events held.)

Comments

History

Top Risk Summary

Unstructured policy discourse on welfare, contribution, education and immigration control

Top Risk Mitigation

Separate the issue into defined components: basic needs provision, welfare purpose, education access, contribution expectations, immigration compliance and sanctions for serious offences. Assess each component using evidence, defined responsibilities and measurable actions.